Budget Report for Development Authority of the North Country

Fiscal Year Ending: 03/31/2020

Run Date: 12/20/2018 Status: CERTIFIED Certified Date:12/20/2018

**Budget & Financial Plan** 

## Budgeted Revenues, Expenditures, And Changes in Current Net Assets.

|   |  | Last Year<br>(Actual)<br>2018 | Current Year<br>(Estimated)<br>2019 | Next Year<br>(Adopted)<br>2020 | Proposed<br>2021 | Proposed<br>2022 | Proposed<br>2023            |
|---|--|-------------------------------|-------------------------------------|--------------------------------|------------------|------------------|-----------------------------|
| REVENUE & FINANCIAL SOURCES   |  |                               |                                     |                                |                  |                  |                             |
| Operating Revenues  |  |                               |                                     |                                |                  |                  |                             |
| -   | Charges For Services                                     | \$21,460,374.00               | \$22,649,706.00                     | \$22,244,270.00                | \$22,387,739.00  | \$22,861,030.00  | \$23,204,449.00             |
|   | Rentals & Financing Income                               | \$617,972.00                  | \$712,000.00                        | \$733,360.00                   | \$755,361.00     | \$778,022.00     | \$801,362.00                |
|   | Other Operating Revenues                                 | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
| Non-Operating Revenues  |  |                               |                                     |                                |                  |                  |                             |
|   | Investment Earnings                                      | \$944,452.00                  | \$1,504,696.00                      | \$1,347,684.00                 | \$1,356,810.00   | \$1,366,029.00   | \$1,375,339.00              |
|   | State Subsidies / Grants                                 | \$2,333,451.00                | \$3,114,922.00                      | \$2,530,000.00                 | \$2,530,000.00   | \$30,000.00      | \$30,000.00                 |
|   | Federal Subsidies / Grants                               | \$328,620.00                  | \$138,134.00                        | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Municipal Subsidies / Grants                             | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Public Authority Subsidies                               | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Other Non-Operating Revenues                             | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Proceeds From The Issuance Of Debt                       | \$0.00                        | \$0.00                              | \$9,000,000.00                 | \$0.00           | \$0.00           | \$0.00                      |
| Total Revenues & Financing Sources  |  | \$25,684,869.00               | \$28,119,458.00                     | \$35,855,314.00                | \$27,029,910.00  | \$25,035,081.00  | \$25,411,150.00             |
| EXPENDITURES  | +  |                               |                                     |                                |                  |                  |                             |
| Operating Expenditures  |  |                               |                                     |                                |                  |                  |                             |
|   | Salaries And Wages                                       | \$7,685,486.00                | \$8,863,668.00                      | \$9,129,578.00                 | \$9,403,465.00   | \$9,685,569.00   | \$9,976,136.00              |
|   | Other Employee Benefits                                  | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Professional Services Contracts                          | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Supplies And Materials                                   | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Other Operating Expenditures                             | \$8,783,003.00                | \$10,432,404.00                     | \$10,850,421.00                | \$11,177,213.00  | \$11,498,198.00  | \$11,828,648.00             |
| Non-Operating Expenditures  |  | , , ,                         |                                     | , , ,                          | , , ,            |                  | <b>*</b> ***,0==0,0 ******* |
|   | Payment Of Principal On Bonds And Financing Arrangements | \$709,578.00                  | \$989,744.00                        | \$1,048,593.00                 | \$611,801.00     | \$628,297.00     | \$645,245.00                |
|   | Interest And Other Financing Charges                     | \$335,702.00                  | \$352,329.00                        | \$612,883.00                   | \$649,788.00     | \$632,384.00     | \$613,420.00                |
|   | Subsidies To Other Public Authorities                    | \$0.00                        | \$0.00                              | \$0.00                         | \$0.00           | \$0.00           | \$0.00                      |
|   | Capital Asset Outlay                                     | \$7,537,829.00                | \$13,119,300.00                     | \$12,766,800.00                | \$3,310,775.00   | \$3,683,939.00   | \$2,415,591.00              |
|   | Grants And Donations                                     | \$524,872.00                  | \$865,000.00                        | \$750,000.00                   | \$500,000.00     | \$0.00           | \$0.00                      |
|   | Other Non-Operating Expenditures                         | \$1,535,396.00                | \$2,035,800.00                      | \$1,750,000.00                 | \$2,000,000.00   | \$0.00           | \$0.00                      |
| Total Expenditures  | ·  | \$27,111,866.00               | \$36,658,245.00                     | \$36,908,275.00                | \$27,653,042.00  | \$26,128,387.00  | \$25,479,040.00             |
|   | Capital Contributions                                    | \$1,898,769.00                | \$9,757,000.00                      | \$2,463,500.00                 | \$2,089,500.00   | \$2,590,000.00   | \$1,205,000.00              |
| Excess (Deficiency) Of Revenues And Capital Contributions Over Expenditures |  | \$471,772.00                  | \$1,218,213.00                      | \$1,410,539.00                 | \$1,466,368.00   | \$1,496,694.00   | \$1,137,110.00              |

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The authority's budget, as presented to the Board of Directors, is posted on the following website: www.danc.org

**Additional Comments**